

# Preface

It is imperative for a manufacturing company to run an efficient operation now-a-days to stay competitive in the world market. The advent of new technologies, a continuous improvement in product quality and changing customer requirements have all lead to shorter production runs, which demand effective methodologies for their execution on the shop floor – the ones that minimize work-in-process and cycle time while meeting customer demands. Due to the batch production nature of such an environment, the use of an appropriate production lot size (or sizes) on the shop floor is central to achieving these objectives. One technique that can effectively influence the flow of a batch (or a lot) of jobs over the machines by appropriately determining the size of production lots (also called *sublots* or *transfer lots*) is lot streaming. By splitting a lot of jobs into smaller-size sublots and processing them in an overlapping fashion over the machines, it tends to achieve the above objective. In this book, we present this technique for the flow shop machine configuration, which constitutes the brunt of its development that, thus, also comprises of the core of the related theoretical contributions made in this field of study.

The material presented in the book has been divided into five chapters, while the last chapter, Chap. 6, contains concluding remarks. Chapter 1 introduces the relevant concepts and definitions that are essential for a clear understanding of the material presented in subsequent chapters. To give the reader an appreciation of the potential benefits of lot streaming, analytical expressions to that end are derived. A historical perspective of this technique is given to put the subject matter on lot streaming in proper perspective and to provide the motivation behind the development of this technique. Some application areas that lend themselves to the use of lot streaming are then presented. A glimpse of the material contained in subsequent chapters is also provided to give the reader an idea of what to expect in these chapters. Chapter 2 presents new and generic mathematical models for the lot streaming problems that contain a variety of relevant features. A mathematical model of a problem, in general, can aid in its analysis, and also, in the development of an appropriate mathematical programming-based methodology for its solution. Chapter 2 is written with this intent in mind. Chapters 3–5 present material in the increasing order of difficulty of the lot streaming problems, namely, for two-machine, three-machine, and  $m$ -machine problems. Each of these chapters addresses a variety of problems while presenting for each the requisite analytical

development leading up to the algorithm for its solution. These algorithms are illustrated through numerical examples to further aid in their understanding.

The material in this book can be used as a supplement to a course in sequencing and scheduling, production planning and control, production management, supply chain management, or to courses in related areas at graduate or advanced undergraduate levels. As background, it requires mathematical maturity and introductory knowledge of optimization concepts and methodologies. The book provides useful ideas and algorithms for practitioners, and it can serve as a useful research reference.

My first and foremost thanks go to one of my graduate students, Puneet Jaiprakash. For his many direct contributions, I consider him to be a coauthor of this book. I used the first draft of this book in my graduate-level course on sequencing and scheduling taught at Virginia Tech during the 2005 Spring semester. The students from this class provided valuable feedback that assisted in improving the exposition of the material presented in the book. In particular, I would like to recognize the contributions made in this regard by Ming Chen and Liming Yao, two of my doctoral students. I would also like to extend my sincere thanks to the anonymous reviewers for their careful reading of the manuscript and insightful comments.

A project of this magnitude cannot be accomplished without the unconditional support, encouragement, and love of the family. For this, I would like to thank my wife, Veena, and our sons, Sumeet and Shivan. Finally, I would like to thank Sandy Dalton for her help in typing the manuscript.

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# 2

## Generic Mathematical Models for the Flow Shop Lot Streaming Problem

### 2.1 Introduction

To comprehend the intricacies of a problem situation, it is best to represent it, if possible, as a mathematical model. A mathematical model can also help in possibly identifying some inherent structural properties of the problem and in devising an appropriate algorithm for its solution. Chapter 1 contains a brief review of work on the flow shop lot streaming problems. This work has focused on addressing two-machine, three-machine, and the general  $m$ -machine scenarios. In this chapter, we develop some generic mathematical models for the lot streaming problem that encompass all of these scenarios and also that address various features pertinent to lot streaming. We present these models in Sect. 2.2 and also give their illustrations using simple examples. The key features of the models that are presented in this section are summarized in Table 2.1. In Sect. 2.3, we introduce mathematical models for some special cases of the flow shop lot streaming problem that have been presented in the literature.

### 2.2 Some Generic Mathematical Models for the Flow Shop Lot Streaming Problem

#### 2.2.1 *Notation*

We define the following notation in addition to that presented in Sect. 1.3.2.

Parameters:

|             |   |
|-------------|---|
| $RT_{jk}$   | Removal time of lot $j$ on machine $k$                            |
| $FT_j$      | Fixed transfer time for lot $j$                                   |
| $VT_j$      | Variable transfer time per unit for lot $j$                       |
| $\tau_{jk}$ | Sublot-attached setup time for a sublot of lot $j$ on machine $k$ |
| $G$         | A large positive number used to make a constraint redundant       |

TABLE 2.1. Key features of the mathematical models presented in Sect. 2.2

| Section | Number of machine  | Number of lots | Setup           | Removal time | Transfer time | Intermingling | Wait–No Wait | Sublot type | Intermediate/No Intermediate Idle Time | Continuous or Discrete Sublots |
|---------|--|----------------|-----------------|--------------|---------------|---------------|--------------|-------------|--|--------------------------------|
| 2.2.2   | $m$  | $N$            | Lot–Attached    | Yes          | Yes           | No            | Both         | C, E        | Both                                   | Both                           |
| 2.2.3   | $m$  | $N$            | Lot–Detached    | Yes          | Yes           | No            | Both         | C, E        | Both                                   | Both                           |
| 2.2.4   | $m$  | $N$            | Sublot–Attached | Yes          | Yes           | Yes           | Both         | C, E        | Both                                   | Both                           |
| 2.2.5   | $m$  | $N$            | Sublot–Detached | Yes          | Yes           | Yes           | Both         | C, E        | Both                                   | Both                           |
| 2.2.6   | This section addresses the issue of handling variable sublot sizes in the models presented in the above sections |                |                 |              |               |               |              |             |  |                                |

Variables:

- $s_{ijk}$  Sublot size of the  $i$ th subplot of lot  $j$  on machine  $k$ ; a generalization of the definition of subplot sizes presented in Sect. 1.3.2
- $C_{ijk}$  Completion time of the  $i$ th subplot of lot  $j$  on machine  $k$ ; the subscript  $j$  is omitted for problems involving a single lot
- $y_{ij} = \begin{cases} 1, & \text{if lot } i \text{ precedes lot } j \\ 0, & \text{otherwise.} \end{cases}$

### 2.2.2 $m/N\{C,E,V\}\{II,NI\}\{CV,DV\}\{Lot-Attached Setup and Removal Times, Sublot Transfer Times, No Intermingling\}$

The lot streaming problem involving multiple lots deals with the issue of finding the subplot sizes for each lot and the sequence in which to process the lots in order to optimize a performance measure. Here, we consider the objective of minimizing the makespan. However, other performance measures can be conveniently included in the formulations that we present. We make the following assumptions.

1. The subplot transfer times are variable and comprise of two parts, a fixed component, which remains the same for all the sublots of a particular lot and a variable component, which depends on the size of the subplot and is given by  $VT_j \cdot s_{ijk}$ .
2. The removal times are attached to the last subplot of each lot and are independent of the sequence in which the lots are processed.
3. The number of sublots for all lots is known in advance.

#### Generic Model 1 (GM1):

Minimize:  $C_{\max}$   
Subject to:

##### 1. Makespan Constraint:

$$C_{\max} \geq C_{n_{jm}} + RT_{jm}, \forall n_j, j = 1, \dots, N.$$

This constraint captures the makespan  $C_{\max}$ , which is the largest among the completion times of the last sublots of all the lots on the last machine ( $m$ ).

##### 2. Item Allocation Constraint:

$$\sum_{u=1}^{n_j} s_{ujk} = U_j, \quad \forall j = 1, \dots, N, k = 1, \dots, m.$$

This constraint ensures that the sum of the items in the sublots of a lot,  $j$  ( $j = 1, \dots, N$ ) that is processed on machine  $k$  ( $k = 1, \dots, m$ ) must be equal to the total number of items in that lot.

The next two constraints capture the type of sublots involved. Constraint (3) can be used in case we have consistent sublots while Constraints (3) and (4)

together, capture the requirement of equal subplot sizes. We consider the case of variable subplot sizes later.

**3. Consistent Sublot Constraint:**

$$s_{ijk} = s_{ij(k+1)}, \quad \forall i = 1, \dots, n_j, j = 1, \dots, N, k = 1, \dots, (m - 1).$$

**4. Equal Sublot Constraint:**

$$s_{ijk} = s_{(i+1)jk}, \quad \forall j = 1, \dots, N, k = 1, \dots, m.$$

**5. Lot-attached Setup Constraint:**

$$s_{1jk} \geq \Psi, \quad \forall j = 1, \dots, N, k = 1, \dots, m,$$

where  $\psi$  is the minimum number of items required to perform a setup on any machine. In the presence of lot-attached setups, the setup time is associated with the first subplot of every lot. However, there might be technological constraints on the minimum number of items required to perform a setup. The constraint above ensures that the size of the first subplot of all the lots is greater than  $\psi$ , thus ensuring that a setup can always be performed once the first subplot has been transferred to machine  $k$  from machine  $(k - 1)$ .

**6. Sublot Size Constraint:**

$$s_{ijk} \geq 0, \quad \forall i = 2, \dots, n_j, j = 1, \dots, N, k = 1, \dots, m.$$

This constraint ensures nonnegative subplot sizes. These may also be restricted to take integer or real (continuous) values.

**7. Sequential Processing Constraint:**

(a) **First subplot:**

$$C_{1j(k+1)} - p_{j(k+1)}s_{1j(k+1)} \geq C_{1jk} + t_{j(k+1)} + FT_j + VT_js_{1jk}, \\ \forall j = 1, \dots, N, k = 1, \dots, (m - 1).$$

This constraint ensures that the first subplot begins processing on machine  $(k + 1)$  only after it has completed processing on machine  $k$ , has been transferred to machine  $(k + 1)$  and the setup on machine  $(k + 1)$  has been completed.

(b) **For sublots 2, ...,  $n_j$ :**

$$C_{ij(k+1)} - p_{j(k+1)}s_{ij(k+1)} \geq C_{ijk} + FT_j + VT_js_{ijk}, \\ \forall i = 2, \dots, n_j, j = 1, \dots, N, k = 1, \dots, (m - 1).$$

This constraint ensures that all the sublots, excluding the first one, begin processing on the  $(k + 1)$  th machine only after they have finished processing on the  $k$ th machine and have been transferred to machine  $(k + 1)$ .

By replacing the above inequalities with equalities, the formulation can be adapted to the no-wait flow shop.

### 8. No-Intermingling Constraint for Machines 1, ..., m:

(a)  $(i, j)$  precedes  $(i', j')$

$$\begin{aligned} & (C_{i'j'k} - p_{j'k}s_{i'j'k}) - (C_{ijk} - p_{jk}s_{ijk}) + G(1 - y_{jj'}) \\ & \geq \left( U_j - \sum_{u=1}^{i-1} s_{ujk} \right) p_{jk} + RT_{jk} + t_{jk} + p_{j'k} \sum_{u=1}^{i'-1} s_{uj'k}, \\ & \forall (i, j) \text{ and } (i', j') : j \neq j', i = 1, \dots, n_j, j = 1, \dots, N, \\ & i' = 1, \dots, n_{j'}, j' = 1, \dots, N, k = 1, \dots, m. \end{aligned}$$

(b)  $(i', j')$  precedes  $(i, j)$

$$\begin{aligned} & (C_{ijk} - p_{jk}s_{ijk}) - (C_{i'j'k} - p_{j'k}s_{i'j'k}) + G y_{jj'} \\ & \geq \left( U_{j'} - \sum_{u=1}^{i'-1} s_{uj'k} \right) p_{j'k} + RT_{j'k} + t_{j'k} + p_{jk} \sum_{u=1}^{i-1} s_{ujk}, \\ & \forall (i, j) \text{ and } (i', j') : j \neq j', i = 1, \dots, n_j, j = 1, \dots, N, \\ & i' = 1, \dots, n_{j'}, j' = 1, \dots, N, k = 1, \dots, m. \end{aligned}$$

For any two lots  $j$  and  $j'$  ( $j \neq j'$ ), we have two possibilities, namely,  $j$  precedes  $j'$  or  $j'$  precedes  $j$ . Since, either one must hold, these are referred to as *disjunctive constraints*. To model these into the formulation, we define a binary variable  $y_{jj'}$  which takes a value of 1 if  $j$  precedes  $j'$ , and 0, otherwise. If it takes a value 1, then (8a) holds true since  $G(1 - y_{jj'}) = 0$  and (8b) becomes redundant. On the other hand, if  $y_{jj'}$  takes a value of zero, then (8b) is enforced and (8a) becomes redundant. For any pair of sublots  $(i, j)$  and  $(i', j') : j \neq j'$ , the terms on the right hand side of (8a) ensure that the difference between the start times of sublots  $i$  and  $i'$  is atleast equal to the sum of the processing times of the sublots  $i$  to  $n_j$  of lot  $j$  and 1 to  $(i' - 1)$  of lot  $j'$ , the removal time for lot  $j$  and setup time for lot  $j'$ . These constraints are enforced for all pairs of sublots belonging to lots  $j$  and  $j'$ , and on all the machines.

By replacing the above inequalities with equalities, the formulation can be adapted to the scenario when no intermittent idling is permitted.

### 9. Station Capacity Constraint:

(a) **First subplot of any lot on Machine 1:**

$$c_{1j1} - p_{j1}s_{1j1} \geq t_{j1}, \quad \forall j = 1, \dots, N.$$

This constraint ensures that the processing of the first subplot, of any lot appearing first in the sequence, begins after its setup has been completed.

(b) **Sublots 2, ...,  $n_j$  of any lot on Machine 1:**

$$C_{(i+1)j1} - p_{j1}s_{(i+1)j1} = C_{ij1}, \quad \forall i = 1, \dots, (n_j - 1), j = 1, \dots, N.$$

This constraint captures the fact that the  $(i+1)$ th subplot of lot  $j$  should begin processing on machine 1 only after the completion of its  $i$ th subplot.

(c) **All sublots on machines  $k = 2, \dots, m$ :**

$$\begin{aligned} C_{(i+1)jk} - p_{jk}s_{(i+1)jk} \\ \geq C_{ijk}, \quad \forall i = 1, \dots, (n_j - 1), j = 1, \dots, N, k = 2, \dots, m. \end{aligned}$$

This constraint ensures that for all the lots processed on machines  $k = 2, \dots, m$ , the  $(i+1)$ th subplot of lot  $j$  begins processing on machine  $k$  only after the completion of its  $i$ th subplot on that machine.

**Example 2.1** To illustrate the above model, consider a two-machine, three-lot flow shop with the data shown in Tables 2.2 and 2.3. The subplot sizes are consistent, restricted to take integer values and intermittent idling is permitted. Recall,  $G$  is a large positive number;  $G = 5,000$  was used in this and subsequent problems.

In lieu of the above data, model **GM1** can be written as follows.

Minimize:  $C_{\max}$

Subject to:

**Makespan Constraint:**

$$C_{\max} \geq C_{n_j j 2} + RT_{j2}, \quad \forall n_j, j = 1, 2, 3.$$

**Item Allocation Constraint:**

$$\sum_{u=1}^{n_j} s_{ujk} = U_j, \quad \forall j = 1, 2, 3, k = 1, 2.$$

TABLE 2.2. Data for the Illustration of lot-attached setup model

|       | Processing time |       | Setup time |       | Removal time |       |
|-------|-----------------|-------|------------|-------|--------------|-------|
|       | M/C 1           | M/C 2 | M/C 1      | M/C 2 | M/C 1        | M/C 2 |
| Lot 1 | 2               | 1     | 1          | 2     | 2            | 1     |
| Lot 2 | 2               | 3     | 2          | 1     | 2            | 2     |
| Lot 3 | 1               | 2     | 2          | 2     | 1            | 2     |

TABLE 2.3. Data for the Illustration of lot-attached setup model

|       | $n_j$ | $U_j$ | $r_j$ | $FT_j$ | $VT_j$ |
|-------|-------|-------|-------|--------|--------|
| Lot 1 | 2     | 4     | 0     | 1      | 1      |
| Lot 2 | 4     | 6     | 0     | 2      | 1      |
| Lot 3 | 3     | 5     | 0     | 1      | 1      |



**Consistent Sublot Constraint:**

$$s_{ij1} = s_{ij2}, \quad \forall i = 1, \dots, n_j, j = 1, 2, 3.$$

**Attached-Setup Constraint:**

$$s_{1jk} \geq 1, \quad \forall j = 1, 2, 3, k = 1, 2.$$

**Sublot Size Constraint:**

$$s_{ijk} \geq 0, \quad \text{integer}, \quad \forall i = 2, \dots, n_j, j = 1, 2, 3, k = 1, 2.$$

**Sequential Processing Constraint:****(a) First sublot:**

$$C_{1j2} - p_{j2}s_{1j2} + FT_j + VT_j s_{1j1} + t_{j2}, \quad \forall j = 1, 2, 3.$$

**(b) For sublots 2, ..., n<sub>j</sub>:**

$$C_{ij2} - p_{j2}s_{ij2} \geq C_{ij1} + FT_j + VT_j \cdot s_{ij1}, \quad \forall i = 2, \dots, n_j, j = 1, 2, 3.$$

**No-Intermingling Constraint for Machines 1 & 2:****(a) (i, j) precedes (i', j')**

$$\begin{aligned} & (C_{i'j'k} - p_{j'k}s_{i'j'k}) - (C_{ijk} - p_{jk}s_{ijk}) + G(1 - y_{jj'}) \\ & \geq \left( U_j - \sum_{u=1}^{i=1} s_{ujk} \right) p_{jk} + RT_{jk} + t_{j'k} + p_{j'k} \sum_{u=1}^{i'-1} s_{uj'k}, \\ & \forall (i, j) \text{ and } (i', j') : j \neq j', i = 1, \dots, n_j, j = 1, 2, 3, i' = 1, \dots, n_{j'}, \\ & j' = 1, 2, 3, k = 1, 2. \end{aligned}$$

**(b) (i', j') precedes (i, j)**

$$\begin{aligned} & (C_{ijk} - p_{jk}s_{ijk}) - (C_{i'j'k} - p_{j'k}s_{i'j'k}) + Gy_{ij'} \\ & \geq \left( U_{j'} - \sum_{u=1}^{i'-1} s_{uj'k} \right) p_{j'k} + RT_{j'k} + t_{jk} + p_{jk} \sum_{u=1}^{i=1} s_{ujk}, \\ & \forall (i, j) \text{ and } (i', j') : j \neq j', i = 1, \dots, n_j, j = 1, 2, 3, i' = 1, \dots, n_{j'}, \\ & j' = 1, 2, 3, k = 1, 2. \end{aligned}$$

**Station Capacity Constraint:****(a) First sublot of any lot on Machine 1:**

$$C_{1j1} - p_{j1}s_{1j1} \geq t_{j1}, \quad \forall j = 1, 2, 3.$$

TABLE 2.4. Solution for the illustrative Example 2.1

|                          | Lot 1 |       | Lot 2 |       |       |       | Lot 3 |       |       |
|--------------------------|-------|-------|-------|-------|-------|-------|-------|-------|-------|
| Consistent subplot sizes | $s_1$ | $s_2$ | $s_1$ | $s_2$ | $s_3$ | $s_4$ | $s_1$ | $s_2$ | $s_3$ |
|                          | 2     | 2     | 1     | 1     | 1     | 3     | 1     | 1     | 3     |
| Start time on machine 1  | 33    | 37    | 11    | 13    | 15    | 17    | 2     | 3     | 4     |
| Start time on machine 2  | 42    | 44    | 20    | 23    | 26    | 29    | 7     | 9     | 11    |
| Optimal sequence of lots |       |       |       |       |       | 3-2-1 |       |       |       |
| Optimal makespan         |       |       |       |       |       | 47    |       |       |       |

(b) **Sublots 2, ...,  $n_j$  of any lot on Machine 1:**

$$C_{(i+1)j1} - p_{j1} \cdot s_{(i+1)j1} = C_{ij1}, \quad \forall i = 2, \dots, (n_j - 1), j = 1, 2, 3.$$

(c) **All sublots on machines 2:**

$$C_{(i+1)j2} - p_{j2} \cdot s_{(i+1)j2} \geq C_{ij2}, \quad \forall i = 1, \dots, (n_j - 1), j = 1, 2, 3.$$

The above model was coded using AMPL and was solved using the CPLEX optimization software. The optimal subplot sizes and the sequence in which to process the lots are shown in Table 2.4.

### 2.2.3 $m/N\{C,E,V\}/\{II,NI\}/\{CV,DV\}/\{Lot-Detached\} Setup and Removal Times, Sublot Transfer Times, No Intermingling\}$

The generic formulation above (**GM1**) can easily be adapted to the case of detached setup (designated as model **GM2**) by making the following changes.

1. The lot-attached setup constraint (5) can be relaxed since the setups are detached.
2. The Sequential Processing constraints (7a) and (7b) can be combined to give a single constraint as follows:

$$C_{ij(k+1)} - p_{j(k+1)}s_{ij(k+1)} \geq C_{ijk} + FT_j + VT_js_{ijk}, \\ \forall i = 1, \dots, n_j, j = 1, \dots, N, k = 1, \dots, (m - 1).$$

3. The Station Capacity constraint (9a) now becomes

$$C_{1jk} - p_{jk}s_{1jk} \geq t_{jk}, \quad \forall j = 1, \dots, N, k = 1, \dots, m.$$

This constraint ensures that the first subplot of any lot starts after the setup has been completed. It needs to be enforced for machines 2, ...,  $m$  explicitly and is not implied by the Sequential Processing constraint since the setups are detached.

TABLE 2.5. Data for the illustrative lot-detached setup problem

|       | Processing time |       | Setup time |       | Removal time |       |
|-------|-----------------|-------|------------|-------|--------------|-------|
|       | M/C 1           | M/C 2 | M/C 1      | M/C 2 | M/C 1        | M/C 2 |
| Lot 1 | 2               | 1     | 1          | 2     | 2            | 1     |
| Lot 2 | 3               | 2     | 2          | 1     | 2            | 2     |
| Lot 3 | 2               | 3     | 2          | 4     | 1            | 2     |

TABLE 2.6. Data for the illustrative lot-detached setup problem

|       | $n_j$ | $U_j$ | $r_j$ | $FT_j$ | $VT_j$ |
|-------|-------|-------|-------|--------|--------|
| Lot 1 | 2     | 4     | 0     | 1      | 1      |
| Lot 2 | 4     | 6     | 0     | 2      | 1      |
| Lot 3 | 3     | 5     | 0     | 1      | 1      |

**Example 2.2** To illustrate the above model, consider a two-machine, three-lot system with the data shown in Tables 2.5 and 2.6. The subplot sizes are consistent, restricted to take integer values and intermittent idling is permitted.

In lieu of the above data, model **GM2** can be written as follows.

Minimize:  $C_{\max}$

Subject to:

**Makespan Constraint:**

$$C_{\max} \geq C_{n_j j 2} + RT_{j 2}, \quad \forall n_j, j = 1, 2, 3.$$

**Item Allocation Constraint:**

$$\sum_{u=1}^{n_j} s_{ujk} = U_j, \quad \forall j = 1, 2, 3, k = 1, 2.$$

**Consistent Sublot Constraint:**

$$s_{ij1} = s_{ij2}, \quad \forall i = 1, \dots, n_j, j = 1, 2, 3.$$

**Sublot Size Constraint:**

$$s_{ijk} \geq 0, \quad \text{integer}, \quad \forall i = 2, \dots, n_j, j = 1, 2, 3, k = 1, 2.$$

**Release Time Constraint:**

$$\sum_{t=0}^{200} t X_{1j1t} \geq 0, \quad \forall j = 1, 2, 3.$$

**Sequential Processing Constraint:**

$$C_{ij2} - p_{j2} s_{ij2} \geq C_{ij2} + FT_j + VT_j s_{ij1}, \quad \forall i = 1, \dots, n_j, j = 1, 2, 3.$$

TABLE 2.7. Solution for the illustrative Example 2.2

|                          | Lot 1 |       | Lot 2 |       |       |       | Lot 3 |       |       |
|--------------------------|-------|-------|-------|-------|-------|-------|-------|-------|-------|
| Consistent subplot sizes | $s_1$ | $s_2$ | $s_1$ | $s_2$ | $s_3$ | $s_4$ | $s_1$ | $s_2$ | $s_3$ |
|                          | 2     | 2     | 1     | 1     | 2     | 2     | 1     | 1     | 3     |
| Start time on machine 1  | 36    | 40    | 15    | 18    | 21    | 27    | 2     | 4     | 6     |
| Start time on machine 2  | 45    | 47    | 28    | 31    | 33    | 37    | 7     | 10    | 16    |
| Optimal sequence of lots |       |       |       |       |       | 3-2-1 |       |       |       |
| Optimal makespan         |       |       |       |       |       | 50    |       |       |       |

**No-Intermingling Constraint for Machines 1 and 2:**(a)  $(i, j)$  precedes  $(i', j')$ 

$$\begin{aligned}
& (C_{i'j'k} - p_{j'k}s_{i'j'k}) - (C_{ijk} - p_{jk}s_{ijk}) + G(1 - y_{jj'}) \\
& \geq \left( U_j - \sum_{u=1}^{i-1} s_{ujk} \right) p_{jk} + RT_{jk} + t_{j'k} + p_{j'k} \sum_{u=1}^{i'-1} s_{uj'k} \\
& \forall (i, j) \text{ and } (i', j') : j \neq j', i = 1, \dots, n_j, j = 1, 2, 3, i' = 1, \dots, n_j, \\
& j' = 1, 2, 3, k = 1, 2.
\end{aligned}$$

(b)  $(i', j')$  precedes  $(i, j)$ 

$$\begin{aligned}
& (C_{ijk} - p_{jk}s_{ijk}) - (C_{i'j'k} - p_{j'k}s_{i'j'k}) + Gy_{jj'} \\
& \geq \left( U_{j'} - \sum_{u=1}^{i'-1} s_{uj'k} \right) p_{j'k} + RT_{j'k} + t_{jk} + p_{jk} \sum_{u=1}^{i-1} s_{ujk} \\
& \forall (i, j) \text{ and } (i', j') : j \neq j', i = 1, \dots, n_j, j = 1, 2, 3, i' = 1, \dots, n_{j'}, \\
& j' = 1, 2, 3, k = 1, 2.
\end{aligned}$$

**Station Capacity Constraint:**

- (a)  $C_{1j1} - p_{j1}s_{1j1} \geq t_{j1}, \quad \forall j = 1, 2, 3, \forall k = 1, 2.$   
(b)  $C_{(i+1)j1} - p_{j1}s_{(i+1)j1} = C_{1j1}, \quad \forall i = 1, \dots, n_{j-1}, \forall j = 1, 2, 3.$   
(c)  $C_{(i+1)j2} - p_{j2}s_{(i+1)j2} \geq C_{ij2}, \quad \forall i = 1, \dots, n_{j-1}, \forall j = 1, 2, 3.$

The optimal subplot sizes and the sequence in which to process the lots are shown in Table 2.7.

### 2.2.4 $m/N\{C,E,V\}/\{II,NI\}/\{CV,DV\}/\{Sublot-Attached Setup and Removal Times, Sublot Transfer Times, Intermingling\}$

This problem is identical to the one discussed in Sect. 2.2.2 except for the fact that the setup involved is subplot attached instead of lot attached considered earlier, and also, we permit intermingling of the sublots. The formulation for this problem

(designated as Generic Model **GM3**) follows from that presented in Sect. 2.2.2. The constraints (1), (2), (3), (4), and (6) are the same for this problem as well. Constraint (5) is no longer relevant as we now have subplot-attached setups.

The Sequential Processing Constraint for this case is as follows:

$$C_{ij(k+1)} - p_{j(k+1)}s_{ij(k+1)} \geq C_{ijk} + \tau_{j(k+1)} + FT_j + VT_js_{ijk} \\ \forall i = 1, \dots, n_j, j = 1, \dots, N, k = 1, \dots, (m-1).$$

This constraint ensures that any subplot  $i$  begins processing on machine  $(k+1)$  only after it has completed processing on machine  $k$  has been transferred to machine  $(k+1)$  and the setup on machine  $(k+1)$  for subplot  $i$  has been completed.

By replacing the above inequalities with equalities, the formulation can be adapted to the no-wait flow shop scenario.

The intermingling constraint for machines  $1, \dots, m$  can be expressed as follows:

(a)  $(i, j)$  precedes  $(i', j')$

$$C_{i'j'k} - p_{j'k}s_{i'j'k} - C_{ijk} + G(1 - y_{ijj'}) \geq RT_{jk} + \tau_{j'k}, \\ \forall (i, j) \text{ and } (i', j'), i = 1, \dots, n_j, j = 1, \dots, N, i' = 1, \dots, n_{j'} \\ j' = 1, \dots, N, k = 1, \dots, m : \text{if } j = j', \text{ then } i \neq i'.$$

(b)  $(i', j')$  precedes  $(i, j)$

$$(C_{ijk} - p_{jk}s_{ijk}) - C_{i'j'k} + Gy_{ijj'} \geq RT_{j'k} + \tau_{jk} \\ \forall (i, j) \text{ and } (i', j'), i = 1, \dots, n_j, j = 1, \dots, N, i' = 1, \dots, n_{j'}, \\ j' = 1, \dots, N, k = 1, \dots, m : \text{if } j = j', \text{ then } i \neq i'.$$

These disjunctive constraints are identical to those presented in Sect. 2.1.2, except that now, since intermingling is allowed, we define a new binary variable  $y_{ijj'}$ , which takes a value of 1 if subplot  $(i, j)$  precedes  $(i', j')$ , and a value of 0 if  $(i', j')$  precedes  $(i, j)$ . For any pair of sublots  $(i, j)$  and  $(i', j')$  if  $j = j'$  then  $i \neq i'$ . The terms on the right hand side in (a) above ensure that the difference between the start times of sublots  $(i, j)$  and  $(i', j')$  is at least equal to the sum of processing times of subplot  $(i, j)$ , the removal time for subplot  $(i, j)$ , and setup time for  $(i', j')$ . These constraints are enforced for all pairs of sublots scheduled on any machine  $k$ .

By replacing the inequalities with equalities in the above expressions, the formulation can be adapted to the case of no-intermittent idling.

The station capacity constraint for this case is as follows:

$$C_{ij1} - p_{jk}s_{ij1} \geq \tau_{j1}, \quad \forall i = 1, \dots, n_j, j = 1, \dots, N.$$

This constraint ensures that any subplot  $i$  of any job  $j$  begins processing on machine 1 only after its setup has been completed.

**Example 2.3** To illustrate the above model, consider a two-machine, two-lot system with data as shown in Tables 2.8 and 2.9. The subplot sizes are consistent, restricted to take integer values and intermittent idling is permitted.

TABLE 2.8. Data for the illustrative subplot-attached setup problem

|       | Processing time |       | Setup time |       | Removal time |       |
|-------|-----------------|-------|------------|-------|--------------|-------|
|       | M/C 1           | M/C 2 | M/C 1      | M/C 2 | M/C 1        | M/C 2 |
| Lot 1 | 2               | 1     | 1          | 1     | 1            | 1     |
| Lot 2 | 2               | 1     | 1          | 1     | 1            | 1     |

TABLE 2.9. Data for the illustrative subplot-attached setup problem

|       | $n_j$ | $U_j$ | $r_j$ | $FT_j$ | $VT_j$ |
|-------|-------|-------|-------|--------|--------|
| Lot 1 | 2     | 4     | 0     | 1      | 1      |
| Lot 2 | 3     | 5     | 0     | 1      | 1      |

In lieu of the above data, model **GM3** can be written as follows.

Minimize:  $C_{\max}$

Subject to:

**Makespan Constraint:**

$$C_{\max} \geq C_{n_j j 2} + RT_{j 2}, \quad \forall i = 1, \dots, n_j, j = 1, 2.$$

**Item Allocation Constraint:**

$$\sum_{u=1}^{n_j} s_{u j k} = U_j, \quad \forall j = 1, 2, k = 1, 2.$$

**Consistent Sublot Constraint:**

$$s_{i j 1} = s_{i j 2}, \quad \forall i = 1, \dots, n_j, j = 1, 2.$$

**Sublot Size Constraint:**

$$s_{i j k} \geq 0, \text{ integer}, \quad \forall i = 1, \dots, n_j, j = 1, 2, k = 1, 2.$$

**Sequential Processing Constraint:**

$$C_{i j 2} - p_{j 2} s_{i j 2} \geq c_{i j 1} + \tau_{j 2} + FT_j + VT_j s_{i j 1}, \quad \forall i = 1, \dots, n_j, j = 1, 2.$$

**Intermingling Constraint for Machines 1 and 2:**

(a)  $(i, j)$  precedes  $(i', j')$

$$(C_{i' j' k} - p_{j' k} s_{i' j' k}) - (C_{i j k} - p_{j k} s_{i j k}) + G(1 - y_{i j i' j'}) \geq RT_{j k} + \tau_{j' k},$$

$$\forall (i, j) \text{ and } (i', j'), i = 1, \dots, n_j, j = 1, 2, i' = 1, \dots, n_{j'},$$

$$j' = 1, 2, k = 1, 2 : \text{ if } j = j', \text{ then } i \neq i'.$$

TABLE 2.10. Solution for the illustrative Example 2.3

|                                       | Lot 1          |       | Lot 2 |       |       |
|---------------------------------------|----------------|-------|-------|-------|-------|
|                                       | $s_1$          | $s_2$ | $s_1$ | $s_2$ | $s_3$ |
| Consistent subplot sizes              | 1              | 3     | 1     | 2     | 2     |
| Start time on machine 1               | 21             | 1     | 25    | 15    | 9     |
| Start time on machine 2               | 27             | 12    | 30    | 23    | 17    |
| Optimal sequence of lots ( $s_{ij}$ ) | 21–32–22–11–12 |       |       |       |       |
| Optimal makespan                      | 32             |       |       |       |       |

(b)  $(i', j')$  precedes  $(i, j)$

$$\begin{aligned} & (C_{ijk} - p_{jk}s_{ijk}) - (C_{i'j'k} - p_{j'k}s_{i'j'k}) + Gy_{ijj'} \\ & \geq RT_{j'k} + \tau_{jk}, \forall (i, j) \text{ and } (i', j'), i = 1, \dots, n_j, j = 1, 2, \\ & i' = 1, \dots, n_{j'} j' = 1, 2, k = 1, 2 : \text{if } j = j', \text{ then } i \neq i'. \end{aligned}$$

**Station Capacity Constraint:**

$$C_{ij1} - p_{j1}s_{ij1} \geq \tau_{j1}, \quad \forall i = 1, \dots, n_j, j = 1, 2.$$

The optimal solution is shown in Table 2.10. Note that in this solution, the sublots of lot 1 are not processed continuously. The third and the second sublots of lot 2 are processed in between the second and the first sublots of lot 1. Note that the numbering of the sublots of a lot is arbitrary.

### 2.2.5 $m/N\{C,E,V\}/\{II,NI\}/\{CV,DV\}/\{Sublot-Detached Setup \text{ and Sublot-Attached Removal Times, Sublot Transfer Times, Intermingling}\}$

The generic formulation of the subplot-attached setup (**GM3**) problem can be adapted to the case when detached setups are present. We designate the resulting model as **GM4**. The changes that need to be incorporated are as follows.

1. The sequential processing constraint can be replaced with the following constraint.

$$\begin{aligned} & C_{ij(k+1)} - p^{(k+1)}s_{ij(k+1)} \geq C_{ijk} + FT_j + VT_js_{ijk}, \\ & \forall i = 1, \dots, n_j, j = 1, \dots, N, k = 1, \dots, (m-1). \end{aligned}$$

This constraint is similar to that for the case of subplot-attached setups, except that the setup time for subplot  $i$  on machine  $(k+1)$  is not considered since the setup is detached.

2. The station capacity constraint is modified as follows.

$$C_{ijk} - p_{jk}s_{ijk} \geq \tau_{jk}, \quad \forall i = 1, \dots, n_j, j = 1, \dots, N, k = 1, \dots, m.$$

This constraint ensures that if any subplot  $i$  of lot  $j$  is scheduled first on machine  $k$ , then it can begin processing only after the setup has been completed.

**Example 2.4** If the setup in Example 2.3 were detached, then the model **GM4** can be written as follows.

Minimize:  $C_{\max}$

Subject to:

**Makespan Constraint:**

$$C_{\max} \geq C_{n_j j 2} + RT_{j 2}, \quad \forall n_j, j = 1, 2.$$

**Item Allocation Constraint:**

$$\sum_{u=1}^{n_j} s_{ujk} = U_j, \quad \forall j = 1, 2, k = 1, 2.$$

**Consistent Sublot Constraint:**

$$s_{ij1} = s_{ij2}, \quad \forall i = 1, \dots, n_j, j = 1, 2.$$

**Sublot Size Constraint:**

$$s_{ijk} \geq 0, \text{ integer}, \quad \forall i = 1, \dots, n_j, j = 1, 2, k = 1, 2.$$

**Sequential Processing Constraint:**

$$C_{ij2} - p_{j2}s_{ij2} \geq C_{ij2} + FT_j + VT_j s_{ij1}, \quad \forall i = 1, \dots, n_j, j = 1, 2.$$

**Intermingling Constraint for Machines 1 and 2:**

(a)  $(i, j)$  precedes  $(i', j')$

$$\begin{aligned} & (C_{i'j'k} - p_{j'k}s_{i'j'k}) - (C_{ijk} - p_{jk}s_{ijk}) + G(1 - y_{ijj'}) \\ & \geq RT_{jk} + \tau_{j'k}, \forall (i, j) \text{ and } (i', j'), i = 1, \dots, n_j, j = 1, 2, \\ & i' = 1, \dots, n_{j'}, j = 1, 2, i' = 1, \dots, n_{j'}, j' = 1, 2, \\ & k = 1, 2 : \text{if } j = j', \text{ then } i \neq i'. \end{aligned}$$

(b)  $(i', j')$  precedes  $(i, j)$

$$\begin{aligned} & (C_{ijk} - p_{jk}s_{ijk}) - (C_{i'j'k} - p_{j'k}s_{i'j'k}) + G y_{ijj'} \\ & \geq RT_{j'k} + \tau_{jk}, \forall (i, j) \text{ and } (i', j'), i = 1, \dots, n_j, j = 1, 2, \\ & i' = 1, \dots, n_{j'}, j' = 1, 2, k = 1, 2 : \text{if } j = j', \text{ then } i \neq i'. \end{aligned}$$

**Station Capacity Constraint:**

$$C_{ijk} - p_{jk}s_{ijk} \geq \tau_{jk}, \quad \forall i = 1, \dots, n_j, j = 1, 2, k = 1, 2.$$

The optimal solution is shown in Table 2.11. Note that in the optimal solution, the sublots of lot 1 are not processed continuously. The second subplot of lot 2 is processed in between the first and second sublots of lot 1.



TABLE 2.11. Solution for the illustrative subplot-detached setup problem

|                                       | Lot 1          |       | Lot 2 |       |       |
|---------------------------------------|----------------|-------|-------|-------|-------|
|                                       | $s_1$          | $s_2$ | $s_1$ | $s_2$ | $s_3$ |
| Consistent subplot sizes              | 2              | 2     | 1     | 3     | 1     |
| Start time on machine 1               | 1              | 15    | 25    | 7     | 21    |
| Start time on machine 2               | 10             | 22    | 29    | 17    | 26    |
| Optimal sequence of lots ( $s_{ij}$ ) | 11–22–21–32–12 |       |       |       |       |
| Optimal makespan                      | 31             |       |       |       |       |

### 2.2.6 The Case of Variable Sublots

Next, we consider the case of variable subplot sizes as a lot moves from one machine to another. There are the following two ways in which a new subplot can be configured for processing on a machine, after the items constituting that subplot have been processed on the preceding machine.

*Case (1).* The items constituting a new subplot can be reconfigured to form this subplot only after the completion of the entire sublots to which they belong.

*Case (2).* The items constituting a new subplot can be reconfigured to form this subplot without the completion of the entire sublots to which they belong.

Consider Case (1) and the scenario of the generic model **GM1**. Constraints (3) and (4) are no longer valid for this case. Also, the sequential processing constraints, are impacted as follows:

(a) **First subplot:**

$$C_{1jk} - p_{jk}s_{1jk} - C_{i'j(k-1)} - FT_j - VT_j s_{i'j(k-1)} - t_{jk} + G(1 - x_{i'1jk}) \geq 0, \forall i' = 1, \dots, n_j, j = 1, \dots, N, k = 2, \dots, m.$$

(b) **For subplot 2, ...,  $n_j$ :**

$$C_{ijk} - p_{jk}s_{ijk} - C_{i'j(k-1)} - FT_j - VT_j s_{i'j(k-1)} + G(1 - x_{i'ijk}) \geq 0, \forall i = 2, \dots, n_j, i' = 1, \dots, n_j, j = 1, \dots, N, k = 2, \dots, m.$$

Also, we need to add a new constraint, termed the variable subplot constraint, as follows:

Variable Sublot Constraint:

$$\begin{aligned} \sum_{h=1}^{i'-1} s_{hj(k-1)} - \sum_{h=1}^i s_{hjk} + Gx_{i'ijk} &\geq 0, \\ \forall i = 1, \dots, n_j, i' = 2, \dots, n_j, j = 1, \dots, N, k = 2, \dots, m \\ x_{1ijk} = 1, \forall i = 1, \dots, n_j, j = 1, \dots, N, k = 2, \dots, m, \end{aligned}$$

where  $x_{i'ijk} = 1$ , if sublot  $i$  of lot  $j$  on machine  $k$  is started no earlier than the completion time of the sublot  $i'$  of the same lot on machine  $k - 1$ , and  $= 0$ , otherwise. Thus, in accordance with Constraint (a) above, if the first sublot of a lot  $j$  on machine  $k$  starts no earlier than the completion time of sublot  $i'$  on machine  $k - 1$ , then, the appropriate relationship between the starting time of this sublot to the completion time of sublot  $i'$  and the requisite transfer and setup times must be maintained; otherwise it is relaxed. In a similar manner, Constraint (b) captures this relationship for any other sublot, other than the first sublot. However, if a sublot  $i$  on machine  $k$  starts earlier than the completion time of a sublot  $i'$  on machine  $k - 1$ , then the sum of all the sublots until sublot  $i$  on machine  $k$  must not exceed the sum of the sublots until sublot  $i' - 1$  on machine  $k - 1$ . This is captured by the variable sublot constraint.

The above development is applicable for the other generic models as well except that in the case of sublot-attached setup, we need to include a setup time,  $\tau_{jk}$ , for every sublot rather than just for first sublot. The corresponding constraint is as follows:

$$\begin{aligned} C_{ijk} - p_{jk}s_{ijk} - C_{i'j(k-1)} - FT_j - VT_j s_{i'j(k-1)} - \tau_{jk} \\ + G \cdot (1 - x_{i'ijk}) \geq 0 \quad \forall i, i' = 1, \dots, n_j, j = 1, \dots, N, k = 2, \dots, m. \end{aligned}$$

Next, consider Case (2). The sequential processing constraints for this case under the scenario of generic model **GM1** are as follows:

(a) First sublot:

$$\begin{aligned} C_{1jk} - p_{jk}s_{1jk} - C_{i'j(k-1)} + p_{j(k-1)}s_{i'j(k-1)} - FT_j - VT_j s_{1jk} - t_{jk} \\ + G(1 - x_{i'1jk}) \geq \max \left\{ p_{j(k-1)} \left( s_{1jk} - \sum_{h=1}^{i'-1} s_{hj(k-1)} \right), 0 \right\}, \\ \forall i' = 1, \dots, n_j, j = 1, \dots, N, k = 2, \dots, m. \end{aligned}$$

(b) For sublot  $2, \dots, n_j$ :

$$\begin{aligned} C_{ijk} - p_{jk}s_{ijk} - C_{i'j(k-1)} + p_{j(k-1)}s_{i'j(k-1)} - FT_j - VT_j s_{ijk} \\ + G(1 - x_{i'ijk}) \geq \max \left\{ p_{j(k-1)} \left( \sum_{h=1}^i s_{hjk} - \sum_{h=1}^{i'-1} s_{hj(k-1)} \right), 0 \right\}, \\ \forall i = 2, \dots, n_j, i' = 1, \dots, n_j, j = 1, \dots, N, k = 2, \dots, m. \end{aligned}$$

Variable Sublot Constraint:

$$\begin{aligned} \sum_{h=1}^{i'-1} s_{hj(k-1)} - \sum_{h=1}^i s_{hjk} + Gx_{i'ijk} &\geq 0, \\ \forall i = 1, \dots, n_j, i' = 2, \dots, n_j, j = 1, \dots, N, k = 2, \dots, m \\ x_{1ijk} = 1, \forall i = 1, \dots, n_j, j = 1, \dots, N, k = 2, \dots, m. \end{aligned}$$

Note that, in this case, the definition of  $x$  is different from that for Case (1). In particular,  $x_{i'ijk} = 1$ , if sublot  $i$  of lot  $j$  on machine  $k$  is started no earlier than the starting time of sublot  $i'$  of the same lot on machine  $k - 1$ , and  $= 0$ , otherwise. Accordingly, if the first sublot of lot  $j$  on machine  $k$  starts no earlier than the starting time of sublot  $i'$  of the same sublot on machine  $k - 1$ , then the starting time of sublot  $i$  on machine  $k$  should be no earlier than the starting time of sublot  $i'$  on machine  $(k - 1)$  plus the processing time of the jobs from sublot  $i'$  to be contained in sublot  $i$  on machine  $k$ , i.e.,  $\left( \sum_{h=1}^i s_{hjk} - \sum_{h=1}^{i'-1} s_{hj(k-1)} \right) p_{i'j(k-1)}$ , along with the transfer and setup times. Note that the maximum operator is needed here since  $\sum_{h=1}^{i'-1} s_{hj(k-1)}$  could be larger than  $\sum_{h=1}^i s_{hjk}$ . The corresponding constraints for the first sublot are shown in (a), and for other sublots in (b) above. However, in case the sublot  $i$  of lot  $j$  on machine  $k$  starts earlier than the starting time of  $i'$  on machine  $k - 1$ , then the sum of all the sublots until sublot  $i$  on machine  $k$  must not exceed the sum of the sublots until sublot  $i' - 1$  on machine  $k - 1$ . This is captured by the variable sublot constraint.

As alluded to earlier for Case (1), the above development is applicable for the other generic models as well except that, in the case of sublot-attached setup, we need to include setup time for all sublots as follows:

$$\begin{aligned} C_{ijk} - p_{jk}s_{ijk} - C_{i'j(k-1)} + p_{j(k-1)}s_{i'j(k-1)} - FT_j - VT_js_{ijk} - \tau_{jk} \\ + G(1 - x_{i'ijk}) \geq \max \left\{ p_{j(k-1)} \left( \sum_{h=1}^i s_{hjk} - \sum_{h=1}^{i'-1} s_{hj(k-1)} \right), 0 \right\}, \\ \forall i = 1, \dots, n_j, i' = 1, \dots, n_j, j = 1, \dots, N, k = 2, \dots, m. \end{aligned}$$

The above models are illustrated using a three-lot, three-machine problem. The data is given in Table 2.12. The results are depicted in Table 2.13. For the sake of comparison, we have also given results for the case of consistent sublot sizes. As expected, the makespan value obtained for Case (2) of the variable sublots is the smallest, namely, 203, while that for Case (1) of the variable sublots is 208. For the consistent sublots, the makespan value obtained is 213.

TABLE 2.12. Data for the illustration of lot-attached setup

|       | Processing time |       |       | Setup time |       |       | Removal time |       |       |
|-------|-----------------|-------|-------|------------|-------|-------|--------------|-------|-------|
|       | M/C 1           | M/C 2 | M/C 3 | M/C 1      | M/C 2 | M/C 3 | M/C 1        | M/C 2 | M/C 3 |
| Lot 1 | 2               | 1     | 2     | 1          | 2     | 2     | 2            | 1     | 2     |
| Lot 2 | 2               | 4     | 1     | 2          | 1     | 3     | 2            | 2     | 4     |
| Lot 3 | 4               | 2     | 2     | 2          | 2     | 1     | 1            | 2     | 1     |

|       | $n_j$ | $U_j$ | $r_j$ | FT $_j$ | VT $_j$ |
|-------|-------|-------|-------|---------|---------|
| Lot 1 | 5     | 14    | 0     | 4       | 5       |
| Lot 2 | 4     | 16    | 0     | 5       | 4       |
| Lot 3 | 3     | 15    | 0     | 8       | 5       |

Above, we have presented fairly general mathematical models of the  $m$ -machine,  $N$ -lot streaming problems. There are some mathematical models presented in the literature that are suitable for the special cases of the lot streaming problem that they consider. We present these next.

### 2.3 Mathematical Models for Special Cases

This section presents mathematical formulations for some special cases of the lot streaming problem, each of which is further analyzed in the following chapters. The key features of these models are summarized in Table 2.14.

#### 2.3.1 $2/H/C\{II,NI\}/\{CV,DV\}/\{Lot-Detached Setup, No-Wait\}$

This problem addresses the issue of finding the continuous optimal subplot sizes for a single batch in a no-wait flow shop, in the presence of detached setup times [32]. In a no-wait flow shop, idle time can appear before the processing of any subplot  $i$  on machine 1 or machine 2. The expression for the makespan in terms of  $\Delta_i$  (see Fig. 1.10), the idle time on machine 2 immediately preceding the  $i$ th subplot, is given as

$$C_{\max} = t_2 + p_2 \cdot U + \Delta_1 + \sum_{i=2}^n \Delta_i,$$

where  $t_1$  is the setup time on machine 1,  $t_2$  is the setup time on machine 2,  $\Delta_1 = \max\{0, t_1 + p_1 s_1 - t_2\}$ , and  $\Delta_i = \max\{0, p_1 s_i - p_2 s_{i-1}\}$ .

TABLE 2.13. Solutions for the consistent and variable subplot cases

| 1. Consistent subplot case  |             |       |       |       |       |       |       |       |       |       |       |       |       |  |
|-----------------------------|-------------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|--|
|                             |             | Lot 1 |       |       |       |       | Lot 2 |       |       |       | Lot 3 |       |       |  |
| Consistent subplot sizes    |             | $s_1$ | $s_2$ | $s_3$ | $s_4$ | $s_5$ | $s_1$ | $s_2$ | $s_3$ | $s_4$ | $s_1$ | $s_2$ | $s_3$ |  |
| Machine 1                   | Sublot size | 1     | 5     | 2     | 4     | 2     | 3     | 4     | 5     | 4     | 6     | 5     | 4     |  |
|                             | Start time  | 64    | 66    | 76    | 80    | 88    | 96    | 102   | 110   | 120   | 2     | 26    | 46    |  |
|                             | Finish time | 66    | 76    | 80    | 88    | 92    | 102   | 110   | 120   | 128   | 26    | 46    | 62    |  |
| Machine 2                   | Sublot size | 1     | 5     | 2     | 4     | 2     | 3     | 4     | 5     | 4     | 6     | 5     | 4     |  |
|                             | Start time  | 104   | 105   | 110   | 112   | 116   | 120   | 132   | 148   | 168   | 68    | 80    | 90    |  |
|                             | Finish time | 105   | 110   | 112   | 116   | 118   | 132   | 148   | 168   | 184   | 80    | 90    | 98    |  |
| Machine 3                   | Sublot size | 1     | 5     | 2     | 4     | 2     | 3     | 4     | 5     | 4     | 6     | 5     | 4     |  |
|                             | Start time  | 160   | 162   | 172   | 176   | 184   | 193   | 196   | 200   | 205   | 119   | 131   | 141   |  |
|                             | Finish time | 162   | 172   | 176   | 184   | 188   | 196   | 200   | 205   | 209   | 131   | 141   | 149   |  |
| Optimal sequence of lots    |             |       |       |       |       |       | 3-1-2 |       |       |       |       |       |       |  |
| Optimal makespan            |             |       |       |       |       |       | 213   |       |       |       |       |       |       |  |
| 2. Sublot availability case |             |       |       |       |       |       |       |       |       |       |       |       |       |  |
|                             |             | Lot 1 |       |       |       |       | Lot 2 |       |       |       | Lot 3 |       |       |  |
| Variable subplot sizes      |             | $s_1$ | $s_2$ | $s_3$ | $s_4$ | $s_5$ | $s_1$ | $s_2$ | $s_3$ | $s_4$ | $s_1$ | $s_2$ | $s_3$ |  |
| Machine 1                   | Sublot size | 3     | 4     | 0     | 4     | 3     | 3     | 2     | 5     | 6     | 6     | 5     | 4     |  |
|                             | Start time  | 64    | 70    | 78    | 78    | 86    | 96    | 102   | 106   | 116   | 2     | 26    | 46    |  |
|                             | Finish time | 70    | 78    | 78    | 86    | 92    | 102   | 106   | 116   | 128   | 26    | 46    | 62    |  |
| Machine 2                   | Sublot size | 7     | 0     | 0     | 0     | 7     | 5     | 5     | 4     | 2     | 5     | 6     | 4     |  |
|                             | Start time  | 104   | 111   | 111   | 111   | 111   | 121   | 141   | 161   | 177   | 69    | 79    | 91    |  |
|                             | Finish time | 111   | 111   | 111   | 111   | 118   | 141   | 161   | 177   | 185   | 79    | 91    | 99    |  |
| Machine 3                   | Sublot size | 1     | 0     | 0     | 0     | 13    | 5     | 5     | 6     | 0     | 5     | 0     | 10    |  |
|                             | Start time  | 155   | 157   | 157   | 157   | 157   | 188   | 193   | 198   | 204   | 119   | 129   | 129   |  |
|                             | Finish time | 157   | 157   | 157   | 157   | 183   | 193   | 198   | 204   | 204   | 129   | 129   | 149   |  |
| Optimal sequence of lots    |             |       |       |       |       |       | 3-1-2 |       |       |       |       |       |       |  |
| Optimal makespan            |             |       |       |       |       |       | 208   |       |       |       |       |       |       |  |
| 3. Item availability case   |             |       |       |       |       |       |       |       |       |       |       |       |       |  |
|                             |             | Lot 1 |       |       |       |       | Lot 2 |       |       |       | Lot 3 |       |       |  |
| Variable subplot sizes      |             | $s_1$ | $s_2$ | $s_3$ | $s_4$ | $s_5$ | $s_1$ | $s_2$ | $s_3$ | $s_4$ | $s_1$ | $s_2$ | $s_3$ |  |
| Machine 1                   | Sublot size | 1     | 0     | 0     | 0     | 13    | 1     | 0     | 0     | 15    | 1     | 0     | 14    |  |
|                             | Start time  | 64    | 66    | 66    | 66    | 66    | 96    | 98    | 98    | 98    | 2     | 6     | 6     |  |
|                             | Finish time | 66    | 66    | 66    | 66    | 92    | 98    | 98    | 98    | 128   | 6     | 6     | 62    |  |
| Machine 2                   | Sublot size | 4     | 4     | 3     | 0     | 3     | 3     | 3     | 5     | 5     | 6     | 5     | 4     |  |
|                             | Start time  | 102   | 106   | 110   | 113   | 113   | 120   | 132   | 144   | 164   | 68    | 80    | 90    |  |
|                             | Finish time | 106   | 110   | 113   | 113   | 116   | 132   | 144   | 164   | 184   | 80    | 90    | 98    |  |
| Machine 3                   | Sublot size | 1     | 0     | 0     | 5     | 8     | 6     | 5     | 3     | 2     | 6     | 5     | 5     |  |
|                             | Start time  | 148   | 150   | 150   | 150   | 160   | 183   | 189   | 194   | 197   | 112   | 122   | 132   |  |
|                             | Finish time | 150   | 150   | 150   | 160   | 176   | 189   | 194   | 197   | 199   | 122   | 132   | 142   |  |
| Optimal sequence of lots    |             |       |       |       |       |       | 3-1-2 |       |       |       |       |       |       |  |
| Optimal makespan            |             |       |       |       |       |       | 203   |       |       |       |       |       |       |  |

TABLE 2.14. Key features of the mathematical models presented in Sect. 2.3

| Section | Number of machines | Number of lots | Sublot type     | Inter./No Inter. Idle Time | Continuous/Discrete Sublot Sizes | Setup                         | Removal time | Transfer time | Intermingling | Wait/no wait | Objective function            |
|---------|--------------------|----------------|-----------------|----------------------------|----------------------------------|-------------------------------|--------------|---------------|---------------|--------------|-------------------------------|
| 2.3.1   | 2                  | 1              | C               | Both                       | Both                             | Lot-Detached                  | No           | No            | N/A           | No-wait      | Makespan                      |
| 2.3.2   | 2                  | N              | C               | Both                       | Both                             | Lot-Attached and lot Detached | No           | Yes           | No            | Wait         | Makespan                      |
| 2.3.3   | 2                  | 1              | C               | II                         | CV                               | None                          | No           | No            | N/A           | Wait         | Total Sublot Completion Times |
| 2.3.4   | 2                  | 1              | C               | II                         | CV                               | Sublot-Attached               | No           | No            | N/A           | Wait         | Total Sublot Completion Times |
| 2.3.5   | 3                  | 1              | C               | Both                       | Both                             | None                          | No           | No            | N/A           | Wait         | Makespan                      |
| 2.3.6   | m                  | 1              | C (two sublots) | II                         | CS                               | None                          | No           | No            | N/A           | Wait         | Total Sublot Completion Times |
| 2.3.7   | m                  | 1              | E               | II                         | CV                               | Sublot-Attached               | No           | Yes           | N/A           | Wait         | Unified Cost Function         |

Let  $I$  represent the total idle time on machine 2. In order to minimize the makespan  $C_{\max}$ , it is sufficient to minimize the total idle time  $I$  on machine 2. This problem can be formulated as a linear program.

$$\begin{aligned} \text{Minimize : } & I = \sum_{i=1}^n \Delta_i. \\ \text{Subject to : } & \\ & \Delta_1 \geq t_1 + p_1s_1 - t_2 \\ & \Delta_i \geq p_1s_i - p_2s_{i-1}, \quad \forall i, i = 2, \dots, n \\ & \sum_{i=1}^n s_i = U \\ & \Delta_i \geq 0, \quad \forall i, i = 1, \dots, n \\ & s_i \geq 0, \quad \forall i, i = 1, \dots, n. \end{aligned}$$

A solution to the above model will give the desired subplot sizes and the order of their processing on the machines.

### 2.3.2 $2/N/C/\{II,NI\}/\{CV,DV\}/\{Lot-Attached/Detached Setup, Sublot Transfer Times\}$

This problem addresses the issue of finding the continuous, optimal subplot sizes and the sequence in which to process the lots in the presence of lot-attached/detached setup times and variable subplot transfer times [36]. These transfer times are made up of a fixed component  $FT_j$  and a variable component  $VT_j$ , which depends on the size of a subplot.

For ease of understanding, the situation on hand is depicted in Fig.2.1 for  $N = 1$ . In this figure,  $F$  and  $V$  represent fixed and variable transfer times; and  $t_1$  and  $t_2$  are lot-detached setup times on machines 1 and 2, respectively. Note that  $\Delta_1$ , the idle time on machine 2 before the start of subplot 1 on that machine can be

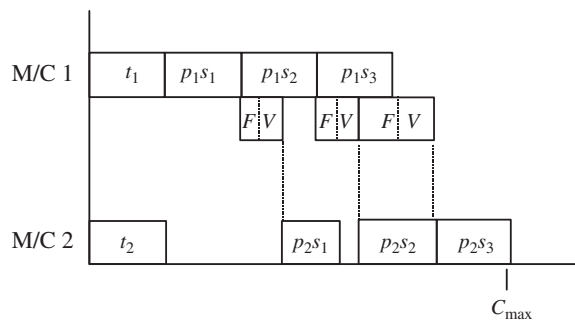


FIGURE 2.1. Graphical depiction of subplot-attached transfer times

expressed as follows:

$$\Delta_1 = \max\{0, t_1 + p_1 \cdot s_1 + VT \cdot s_1 + FT - t_2\}.$$

If we let  $t'_1 = t_1 + FT$ ,  $p'_1 = p_1 + VT$ , and  $t'_2 = t_2$ , then we have,

$$\Delta_1 = \max\{0, t'_1 + p'_1 - t'_2\}.$$

Similarly,  $\Delta_i$ , the idle time on machine 2 before the start of subplot  $i$ , can be given as follows:

$$\begin{aligned} \Delta_i &= \max\left\{0, t_1 + p_1 \sum_{u=1}^{i-1} s_u + p_1 s_i + VT s_i + FT - t_2 - p_2 \sum_{u=1}^{i-1} s_u - \sum_{u=1}^{i-1} \Delta_u\right\} \\ &= \max\left\{0, t'_1 + p_1 \sum_{u=1}^i s_u - t'_2 - p'_2 \sum_{u=1}^{i-1} s_u - \sum_{u=1}^{i-1} \Delta_u\right\}, \quad \forall i = 2, \dots, n_j, \end{aligned}$$

where  $p'_2 = p'_1 + VT$ .

Now, if we designate by  $I_j^{\text{DS}}$  the total idle time on machine 2 under subplot-detached setup for lot  $j$ , then a formulation for the problem of determining optimal subplot sizes for lot  $j$  that minimizes the makespan (or, equivalently  $I_j^{\text{DS}}$ ), can be given as follows.

$$\begin{aligned} &\text{Minimize : } I_j^{\text{DS}}. \\ &\text{Subject to :} \\ &I_j^{\text{DS}} \geq t'_{j1} - t'_{j2} + p'_{j1} s_{1j} \\ &I_j^{\text{DS}} \geq t'_{j1} - t'_{j2} + p'_{j1} (s_{1j} + s_{2j}) - p'_{j2} s_{1j} \\ &\vdots \\ &I_j^{\text{DS}} \geq t'_{j1} - t'_{j2} + p'_{j1} \sum_{u=1}^{n_j} s_{uj} - p'_{j2} \sum_{u=1}^{n_j-1} s_{uj} \\ &\sum_{u=1}^{n_j} s_{uj} = U_j \\ &I_j^{\text{DS}} \geq 0 \\ &s_{ij} \geq 0, \quad \forall i, i = 1, \dots, n_j. \end{aligned}$$

In the case of lot-attached setups, the only change that we need to make is in the determination of  $\Delta_1$ , which now becomes,

$$\Delta_1 = \max\{0, t_1 + p_1 \cdot s_1 + VT s_1 + FT\}.$$



Accordingly, the formulation for the lot-attached setup is as follows:

$$\begin{aligned}
& \text{Minimize : } I_j^{\text{AS}}. \\
& \text{Subject to :} \\
& I_j^{\text{AS}} \geq t'_{j1} + p'_{j1}s_{1j} \\
& \vdots \\
& I_j^{\text{AS}} \geq t'_{j1} - t'_{j2} + p'_{j1} \sum_{u=1}^{n_j} s_{uj} - p'_{j2} \sum_{u=1}^{n_j} s_{uj} \\
& \sum_{u=1}^{n_j} s_{uj} = U_j \\
& I_j^{\text{AS}} \geq 0 \\
& s_{1j} \geq 1 \\
& s_{ij} \geq 0, \quad \forall i = 1, \dots, n_j,
\end{aligned}$$

where  $I_j^{\text{AS}}$  is the total idle time on machine 2 under subplot-attached setup for lot  $j$ . Once the subplot sizes have been obtained for each lot for either the lot-detached or lot-attached setup case, the lots are sequenced in accordance with the Johnson's rule [19]. This is further explained in Chap. 3.

A slightly different version of the above formulation is presented in [8] for the detached setup case, which includes removal time for each lot, and is based on the concept of run-in and run-out times.

### 2.3.3 $2/H/C//CV/\sum_{i=1}^n s_i C_{i2}$

This problem can be described as follows: Given a two-machine flow shop with a single lot, determine the continuous and consistent subplot sizes such that the total weighted subplot completion time, i.e.,  $\sum_{i=1}^n s_i C_{i2}$ , is minimized [31]. This is essentially a subplot sizing problem, and can be formulated as a linear program as follows.

$$\text{Minimize : } F(s, C) \equiv \sum_{i=1}^n s_i C_{i2}.$$

Subject to :

$$C_{ik} \geq C_{i-1k} + p_2 s_i, \quad \forall i = 2, \dots, n, k = 1, 2, \quad (2.1)$$

$$C_{i2} \geq C_{i1} + p_2 s_i, \quad \forall i = 2, \dots, n, \quad (2.2)$$

$$C_{11} \geq s_1 p_1, \quad (2.3)$$

$$\sum_{i=1}^n s_i = U, \quad (2.4)$$

$$s_i \geq 0, \quad \forall i = 1, \dots, n, \quad (2.5)$$

$$C_{i,k} \geq 0, \quad \forall i = 2, \dots, n, k = 1, 2. \quad (2.6)$$

As mentioned above, the objective function minimizes the total weighted subplot completion time. Constraint (2.1) ensures that sublots on any machine are processed only after the preceding subplot has finished processing. Constraint (2.2) captures the fact that machine 2 processes sublots only after it has finished processing on machine 1. Constraint (2.3) ensures that the completion time of the first subplot is greater than or equal to its processing time. Constraint (2.4) imposes the requirement that the subplot sizes add up to the lot size. Constraint (2.5) and (2.6) represent the nonnegativity of the subplot sizes and the completion times.

### 2.3.4 $2/1/C//CV/\sum_{i=1}^{\bar{n}} s_i C_{i2}$ , Sublot-Attached Setup

This problem is like the one in Sect. 2.3.3 except that, now, the subplot-attached setups are present and also the number of sublots is not known *a priori* [5]. Let  $\bar{n}$  be an upper bound on the number of sublots. A mathematical model of this problem is as follows.

$$\text{Minimize : } F(s, C) \equiv \sum_{i=1}^{\bar{n}} s_i C_{i2} \quad (2.7)$$

Subject to :

$$C_{i2} = i \cdot t_2 + p_2 \sum_{j=1}^i s_j + I_i, \quad \forall i = 1, \dots, \bar{n}, \quad (2.8)$$

$$\begin{aligned} I_1 &= t_1 + p_1 s_1 \\ I_i &\geq I_{i-1}, \quad \forall i = 2, \dots, \bar{n}, \end{aligned} \quad (2.9)$$

$$I_i \geq \left( i t_1 + p_1 \sum_{j=1}^i s_j \right) - \left( (i-1) t_2 + p_2 \sum_{j=1}^{i-1} s_j \right), \quad \forall i = 2, \dots, \bar{n}, \quad (2.10)$$

$$\sum_{i=1}^M s_i = U, \quad (2.11)$$

$$s_i \geq 0, \quad \forall i = 1, \dots, \bar{n}. \quad (2.12)$$

The objective function  $F(s, C)$  seeks to minimize the total weighted subplot completion time of all the  $\bar{n}$  possible positive sublots. Constraint (2.8) defines the completion time of any subplot  $i$  on machine 2 as the sum of

- (i) Setup times of all previous sublots including subplot  $i$  on machine 2
- (ii) Processing times of all previous sublots including subplot  $i$  on machine 2
- (iii) Cumulative idle time appearing before subplot  $i$  on machine 2

Constraint (2.9) defines the idle time appearing before subplot 1 on machine 2 as the sum of its setup and processing time on machine 1. Constraint (2.10) defines

the cumulative idle time on machine 2 for sublots  $2, \dots, \bar{n}$ . The following two cases are possible:

- (i) The cumulative idle time remains the same i.e.,  $I_i = I_{i-1}$ , implying that subplot  $(i - 1)$  finishes processing on machine 2 later than the completion of subplot  $i$  on machine 1
- (ii) The cumulative idle time increases implying that subplot  $(i - 1)$  finishes processing on machine 2 before the completion of subplot  $i$  on machine 1

Constraint (2.11) ensures that the sum of the subplot sizes does not exceed the given lot size. The last constraint restricts the subplot sizes to be nonnegative.

### 2.3.5 $3/1/C\{NI,II\}/\{CV,DV\}/\{No\ Setup\}$

This problem addresses the subplot sizing problem for a three-machine flow shop by minimizing the completion time of the last subplot on machine 3 when the subplot sizes are consistent [35]. Let  $C_{ik}$  denote the completion time of the  $i$ th subplot on machine  $k$ . Then, we have

$$\begin{aligned} & \text{Minimize : } C_{3n} \\ & \text{Subject to :} \\ & C_{11} \geq s_1 p_1 \end{aligned} \quad (2.13)$$

$$C_{ik} \geq C_{i,(k-1)} + p_k s_i, \quad \forall i = 1, 2, \dots, n, k = 2, 3, \quad (2.14)$$

$$C_{ik} \geq C_{(i-1),k} + p_k s_i, \quad \forall i = 2, \dots, n, k = 1, 2, 3, \quad (2.15)$$

$$\sum_{i=1}^n s_i = U, \quad (2.16)$$

$$s_i \geq 0, \quad \forall i = 1, 2, \dots, n.$$

Constraints (2.14) and (2.15) ensure that any subplot  $i$  begins processing on machine  $k$  after its completion on the previous machine or the processing of the  $(i - 1)$ th subplot on machine  $k$ , whichever is maximum. Constraint (2.16) imposes that the total number of items in all sublots equals  $U$ . The no-idling and discrete version can be obtained by replacing the inequalities with equalities and by restricting the subplot sizes to take integer values, respectively.

### 2.3.6 $m/1/C/II/CV/\sum_{i=1}^2 x_i C_{im}$

We, now, consider the problem of minimizing the total weighted subplot completion time in an  $m$ -machine flow shop consisting of a single lot [34]. The number of sublots is restricted to two on each machine, the sublots sizes are consistent and can take real values. Let  $x_1$  and  $x_2 = (1 - x_1)$  be the proportion of work allocated to the first and second sublots, respectively. Let  $C_{i,k}$  denote the completion time of the  $i$ th subplot on machine  $k$  and  $p_k$  be the processing time per item on machine  $k$ .

The mathematical formulation for this problem is as follows.

$$\begin{aligned}
 \text{Minimize : } & F(x_1, x_2) = (x_1 C_{1m} + x_2 C_{2m}). \\
 \text{Subject to : } & C_{11} \geq x_1 p_1, \\
 & C_{2k} \geq C_{1k} + x_2 p_k, \quad \forall k = 1, \dots, m, \\
 & C_{ik+1} \geq C_{ik} + x_i p_{k+1}, \quad \forall i = 1, 2; k = 1, \dots, (m-1), \\
 & x_1 + x_2 = 1, \\
 & C_{ik} \geq 0, \quad \forall i = 1, 2, k = 1, \dots, m \text{ and } x_1, x_2 > 0.
 \end{aligned}$$

The completion time of the sublots can be written as

$$\begin{aligned}
 C_{1m} &= x_1 \sum_{k=1}^m p_k \text{ and} \\
 C_{2m} &= \max_{1 \leq k \leq m} \left\{ x_1 \sum_{l=1}^k p_l + x_2 \sum_{l=k}^m p_l \right\}.
 \end{aligned}$$

Making the above substitutions along with  $x_2 = 1 - x_1$ , in the expression for flowtime, we have

$$F(x_1) = x_1^2 \sum_{k=1}^m p_k + (1 - x_1) \max_{1 \leq k \leq m} \left\{ x_1 \sum_{l=1}^k p_l + (1 - x_1) \sum_{l=k}^m p_l \right\}.$$

Simplification of the above expression gives

$$F(x_1) = \max_{1 \leq k \leq m} \left\{ x_1^2 \left( \left( 2 \sum_{l=k}^m p_l \right) - p_k \right) + x_1 \left( \sum_{l=1}^k p_l - 2 \sum_{l=k}^m p_l \right) + \sum_{l=k}^m p_l \right\}.$$

Let

$$a_k = \left( 2 \cdot \sum_{l=k}^m p_l \right) - p_k \quad b_k = \left( \sum_{l=1}^k p_l - 2 \sum_{l=k}^m p_l \right) \quad \text{and} \quad c_k = \sum_{l=k}^m p_l.$$

Therefore,

$$F(x_1) = \max_{1 \leq k \leq m} \left\{ a_k x_1^2 + b_k x_1 + c_k \right\}.$$

Hence, an equivalent formulation can be written as,

$$\begin{aligned}
 \text{Minimize : } & F(x_1) \\
 \text{Subject to : } & \\
 & F(x_1) \geq a_k x_1^2 + b_k x_1 + c_k, \quad k = 1, \dots, m
 \end{aligned}$$

where

$$\begin{aligned} a_k &= \left( 2 \sum_{l=k}^m p_l \right) - p_k, \\ b_k &= \left( \sum_{l=1}^k p_l - 2 \sum_{l=k}^m p_l \right), \quad \text{and} \\ c_k &= \sum_{l=k}^m p_l. \end{aligned}$$

### 2.3.7 $m/1/E/II/CV$ /Sublot-Attached Setup, Transfer Times/Unified Cost Function

We now consider a hybrid objective function consisting of a weighted sum of the makespan ( $C_{\max}$ ), (sublot) mean flow time (MFT), average work-in-process (WIP), sublot-attached setup (SAS), and transfer time (TT), in an  $m$ -machine flow shop with a single lot and continuous and equal sublot sizes [25].

The problem is to determine an optimal number of sublots ( $n$ ) so as to minimize the above hybrid cost function. This problem can be formulated as an integer program as follows.

$$\text{Minimize : } Z(n) \equiv c_1 C_{\max}(n) + c_2 \text{MFT}(n) + c_3 \text{WIP}(n) + c_4 t_k(n) + c_5 \text{TT}(n).$$

Subject to:

$$\begin{aligned} C_{\max}(n) &= \left\{ \frac{U}{n} \sum_{k=1}^m p_k + \sum_{k=1}^m t_k \right\} + (n-1) \max_{1 \leq k \leq m} \left\{ \frac{U}{n} p_k + t_k \right\}, \\ \text{MFT}(n) &= \frac{U}{n} \sum_{k=1}^m p_k + \sum_{k=1}^m t_k + \frac{n-1}{2} \max_{1 \leq k \leq m} \left\{ \frac{U}{n} p_k + t_k \right\}, \\ \text{WIP}(n) &= U \left\{ \frac{\frac{U}{n} \sum_{k=1}^m p_k + \sum_{k=1}^m t_k + \frac{n-1}{2} \max_{1 \leq k \leq m} \left\{ \frac{U}{n} p_k + t_k \right\}}{\frac{U}{n} \sum_{k=1}^m p_k + \sum_{k=1}^m t_k + (n-1) \max_{1 \leq k \leq m} \left\{ \frac{U}{n} p_k + t_k \right\}} \right\}, \\ \text{SAS}(n) &= n \sum_{k=1}^m t_k, \\ \text{TT}(n) &= n(m-1)\text{TT}, \\ 1 \leq n \leq U \quad &\text{and} \quad \text{integer.} \end{aligned}$$

## 2.4 Chapter Summary

In this chapter, we have presented some generic mathematical models for the flow shop lot streaming problem. These generic models capture the various important

features that may be encountered in practice. These include lot-attached (detached) setup, subplot-attached (detached) setup, lot removal time, and subplot transfer time. The removal time of a lot is assumed to be attached to the last subplot of a lot and is independent of the sequence in which the lots are processed or the size of the last subplot. The subplot transfer time, on the other hand, is assumed to be comprised of two components, one being fixed and identical for all the sublots of a lot while the other depends on the subplot size. The transfer time and removal time differ in that, during the occurrence of the former, the machine from where the transfer occurs is free to process another subplot, while, when the latter is encountered, the machine is occupied and cannot process the next lot. We also consider the situations of equal, consistent, and variable subplot sizes. In the case of variable sublots, as a lot moves from one machine to another, a new subplot can be formed in two ways. According to one of these ways, the jobs constituting a new subplot can be reconfigured to form this subplot only after the completion of the entire sublots from the previous machine to which they belong. The other way is for the jobs constituting a new subplot to be reconfigured to form this subplot without having completed the entire sublots to which they belong. We present models for both of these situations. We also consider situations in which the sublots belonging to different lots may or may not be intermingled.

We have provided illustrations for the use of several of the models that we have developed, which depict optimal subplot sizes and the sequence in which to process the lots to achieve minimum makespan values. These models are integer programs due to the presence of disjunctive constraints (for determining the sequence in which to process the lots) and the requirement of integer subplot sizes. They are solved using the CPLEX solver.

Mathematical models for some special cases of the flow shop lot streaming problem have been discussed in the literature. We have also presented these models in this chapter.