Understanding Ethical Failures in Leadership

Why do leaders fail ethically? In Understanding Ethical Failures in Leadership, Terry L. Price uses a multidisciplinary approach to understand leader immorality in the public, private, and non-profit sectors. He argues that leaders often know that a certain kind of behavior is generally required by morality but are nonetheless mistaken as to whether the relevant moral requirement applies to them in a particular situation and whether others are protected by this requirement.

Price shows how leaders make exceptions of themselves, explains how the justificatory force of leadership gives rise to such exception making, and develops normative prescriptions that leaders should adopt as a response to this feature of their moral psychology.

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TERRY L. PRICE
University of Richmond
In Memory of Joel Feinberg (1926–2004)
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